

Invitation to the 2026 Annual General Meeting



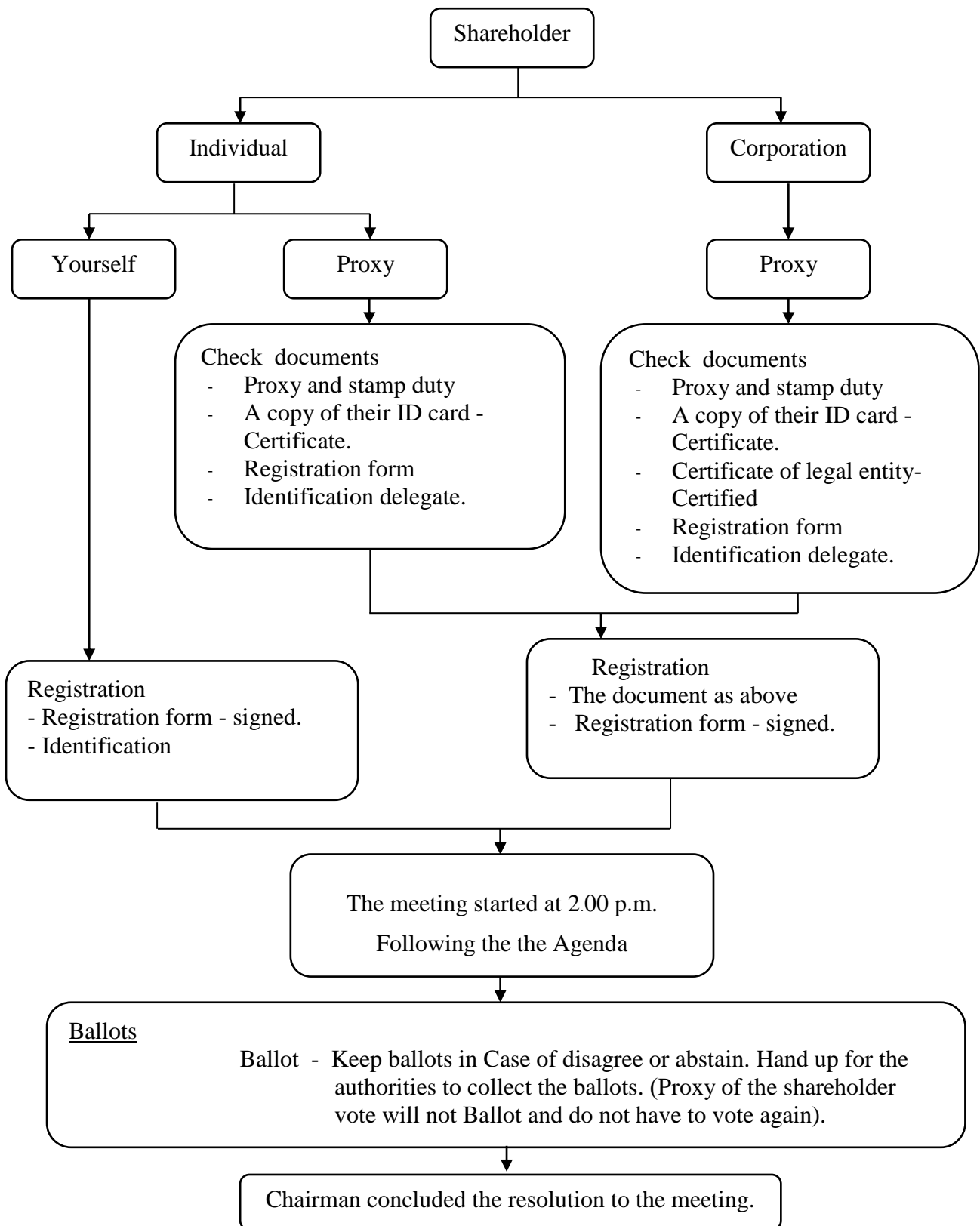
DCON Products Public Co., Ltd.

April 28, 2026 at 14.00 hours

At company's meeting room, Elephant Building, Tower B, 18th Floor,
Phaholyotin Rd., Chatujak, Bangkok, Thailand 10900

- Registration starts at 13.00 hours.
- The company will not provide any souvenirs.

The participants of the 2026 Annual General Meeting of Shareholders



* When the meeting adjourned, please sent ballots remaining to be refunded by the authorities for check the resolution in Agenda 9.

** **The company does not have souvenir and banquet for lunch at the 2026 AGM**

16 March 2026

Subject: Invitation to the 2026 Annual General Meeting
To: Shareholders of DCON Products Public Co., Ltd.

Attached documents:

1. Copy of the minutes to the 2025 Annual General Meeting of Shareholders
2. Form 56-1 One Report Year 2025 and Financial Statement for year ended 31 December 2025 (QR code)
3. Candidate and Background of the nominated Director
4. Recruitment and Selection Principles the Director and Definition of Independent Director
5. Independent Director Candidate List of Names and Background
6. Proxy Form (Form A, Form B and Form C)
7. Meeting Attendance Registration Evidence
8. Company's Regulations on Shareholders' Meetings and Voting
9. Map to shareholder meeting venue

According to the resolution of the company's Board of Directors' Meeting on 24 February 2026, the 2026 Annual General Shareholders Meeting is to be held on 28 April 2026 at 2.00 p.m. at company meeting room, 18th Floor, Elephant Bldg, Tower B, Praholyothin Rd., Chatuchak, Bangkok, to discuss various agendas. The resolution approved for the following agendas to be present at the Shareholders Meeting:

Agenda 1: The chairman informed the meeting for acknowledgment

Facts and Reasons:

This agenda is designated for the Board to report any significant update or progress (if any) of the Company to the Meeting.

Board of Directors' Opinion:

Report to acknowledge.

Agenda 2: To consider and approve the minutes of the 2025 AGM

Facts and Reasons:

The company held the 2025 AGM of Shareholders was on 22 April 2025; a copy of the minutes has been published on the company's website. A copy of the minutes to the Shareholders' meeting is provided in Addendum 1.

Board of Directors' Opinion:

The Company's board of directors took the matter under consideration and holds the opinion that the minutes to the Shareholder's meeting are accurate and complete. Thus, the board deemed it fitting to move that the 2025 AGM of Shareholders consider and approve the abovementioned minutes.

Agenda 3: To consider and approve the Board of Directors' report on the Company's performance for the year 2025

Facts and Reasons:

The Company has summarized the operating results for 2025 along with the significant changes that occurred during the year in Form 56-1 One Report Year 2025, as shown in Addendum 2 (QR Code) In the topic of Annual Report 2025 (Form 56-One Report), Policy and Business Overview section. or on the company's website at www.dcpnproduct.com in investor relations section.

Board of Directors' Opinion:

The Company's Board of Directors deems it fitting to propose to summarize the Company's operating results for 2025 and present to the Meeting.

Agenda 4: To consider and approve the financial statements for the year 2025 and the auditor's report

Facts and Reasons:

The Financial Statements for the year ended December 31, 2025 in the Financial Statements Section of the Annual Report as reviewed by the Audit Committee and audited by the auditor are delivered to all shareholders along with this notice Addendum 2 (QR code) in the topic of Annual Report 2025 (Form 56-One Report), important financial information section.

Board of Directors' Opinion:

The Board of Directors considered the matter and was of the opinion that the proposed Financial Statements for the year ended December 31, 2025 have been audited by the Company's auditors which have expressed the opinion that the proposed Financial Statements contain information that is accurate in accordance with the generally accepted accounting principles as shown in Addendum 2 (QR Code) and publicized in www.set.or.th. Therefore, the Meeting should approve the proposed Financial Statements.

Agenda 5: To consider and approve the payment of dividends for the operating results of the year 2025

Facts and Reasons:

The company has policy to pay dividends at no less than 25% of the company's net profits from the overall financial statement by considering the factors of economic conditions, financial status and future investment plans.

In the year 2025, the Company and its subsidiaries recorded a net profit of Baht 8,291,187.87 or an EPS of Baht 0.00018 per share. (Calculated from shares issued and paid up 5,386,340,396 shares)

Board of Directors' Opinion:

The Board of Directors deems it appropriate to propose that the Shareholders' Meeting consider and approve the dividend payment for the year 2025 to shareholders in cash at the same rate as that paid in 2024, i.e. Baht 0.00275 per share. The dividend shall be paid from the Company's net profits for the year 2025 in the amount of Baht 8,291,187.87 and from retained earnings in the amount of Baht 6,521,248.22, representing a total dividend payment of Baht 14,812,436.09 (fourteen million eight hundred twelve thousand four hundred thirty-six Baht and nine Satang), or equivalent to 179% of the total net profits. (As at present, the Company has unappropriated retained earnings of Baht 641.611 million.)

The proposed dividend payment is in accordance with the Company's dividend policy, which stipulates a dividend payment of not less than 25% of the net profits based on the consolidated financial statements.

If the meeting resolved to approve the above dividend payment, the Company would pay the dividend on May 20, 2026 according to the list of shareholders entitled to receive the dividend on March 13, 2026 (Record Date)

The dividend payout ratio from operations each year in the past 5 years

Details of the distribution of Dividends	Y 2025 (Proposed)	Y 2024	Y 2023	Y 2022	Y 2021
Earnings per share (Baht)	0.0018	0.011	0.039	0.025	0.02
Dividend per share (Baht)	0.00275	0.00275	0.020	0.012	0.011
Dividend to net profit ratio* (%)	179	25	50	47.74	50.75
Par (Baht)	0.10	0.10	0.10	0.10	0.10

Year	Cash	Stock dividend	Earnings day
2025	0.00275 Baht per Share	-	01/01/2025 - 31/12/2025
2024	0.00275 Baht per Share	-	01/01/2024 - 31/12/2024
2023	0.020 Baht per Share	-	01/01/2023 - 31/12/2023
2022	0.012 Baht per Share	-	01/01/2022 - 31/12/2022
2021	0.011 Baht per Share	-	01/01/2021 - 31/12/2021

- Remark:** 1. Dividend Payment for the year of 2025 depends on the 2026 Shareholder's Meeting (AGM) approval on April 28, 2026.
2. Net profit means net profit for the year attributable to equity holders of the parent.

Agenda 6: To consider and approve the payment of directors' remuneration for the year 2025

Facts and Reasons:

According to the 2025 Annual General Meeting of Shareholders on April 22, 2025, it was resolved to approve the bonus as follows:

Directors' remuneration

It was resolved to pay at the rate of 1 percent of total net profits. and set a maximum payment ceiling of not more than 3,000,000 baht (three million baht only) by allowing

the committee to consider allocating the gratuity among themselves according to their responsibilities.

Board of Directors’ Opinion:

In 2025, the company had a total net profit of 8,291,187.87 baht. It was deemed appropriate to propose to the meeting to consider approving the payment of directors' bonuses at the rate of 1 percent of total net profits. It is a total amount of 82,912 baht, allocated among the committees. According to the criteria approved by the 2025 Annual General Meeting of Shareholders on April 22, 2025.

Agenda 7: To consider and approve the criteria for the remuneration and remuneration of directors for the year 2026

Facts and Reasons:

According to the 2025 Annual General Meeting of Shareholders on April 22, 2025, it was resolved to approve the criteria for remuneration of directors. and the Audit Committee as follows:

1. Meeting allowance

1.1 Board of Directors	Meeting allowance	Unit
Chairman of the Board of Directors	25,000	Baht / time
Directors	15,000	Baht /Person/ time
Executive Directors	10,000	Baht /Person/ time
1.2 Audit Committee	Meeting allowance	Unit
Chairman of the Audit Committee	10,000	Baht/time
Directors	7,500	Baht /Person/ time

2. Director Bonuses

Determined to pay at the rate of 1 percent of the net profit and set the maximum payout limit of not more than 3,000,000 baht (Three million baht) by allowing the board to consider allocating gratuity according to the responsibility.

Other benefits

- None -

Board of Directors’ Opinion:

From the recommendations of the Compensation Committee, which considered the appropriateness of the compensation for the Board of Directors. and the Audit Committee for the year 2025 by comparing various reference information, the Board of Directors It is deemed appropriate to present it to the 2026 Annual General Meeting of Shareholders to consider and approve the criteria for compensation for the Board of Directors and the Audit Committee for 2026, remaining the same as for 2025.

Directors' remuneration

(Unit : Baht)

Recommendation for Directors	Position	Y 2026 (Proposed Year)	Y 2025	Y 2024	Y 2023	Y 2022
Meeting allowance (Only Directors attending the meeting) Person/Meeting	- Chairman of the Board of Directors	25,000	25,000	25,000	25,000	25,000
	- Directors	15,000	15,000	15,000	15,000	15,000
	- Executive Directors	10,000	10,000	10,000	10,000	10,000
	- Chairman of the Audit Committee	10,000	10,000	10,000	10,000	10,000
	- Directors (Audit Committee)	7,500	7,500	7,500	7,500	7,500
Bonus	- Chairman of the Board of Directors	1 percent of the net profit And set the maximum payout limit of not more than 3,000,000 baht	1 percent of the net profit And set the maximum payout limit of not more than 3,000,000 baht	1 percent of the net profit And set the maximum payout limit of not more than 3,000,000 baht	1 percent of the net profit And set the maximum payout limit of not more than 3,000,000 baht	1 percent of the net profit And set the maximum payout limit of not more than 3,000,000 baht
	- Directors					
	- Chairman of the Audit Committee					
	- Directors (Audit Committee)					
Other Remuneration	- Chairman of the Board of Directors	None	None	None	None	None
	- Directors	None	None	None	None	None
	- Chairman of the Audit Committee	None	None	None	None	None
	- Directors (Audit Committee)	None	None	None	None	None

Agenda 8: To consider and approve the appointment of the Company's auditor and determine the auditor's remuneration for the accounting period of the year 2026

Facts and Reasons:

The Meeting should consider and appoint an auditor and fix the auditing fee for the year 2026 to comply with section 120 of the PLCA.

The Audit Committee had considered the reliability, absence of relationships and stake holdings with the company or related persons, as well as the competence of auditors in providing services.

Audit Committee's opinion :

Hence, the Audit Committee had deemed it fitting to propose that the Company's Board of Directors consider proposing that the meeting of shareholders consider appointing DIA International Auditing Co., Ltd. as the Company's auditors of the Year 2026 as per the following names :

- | | | |
|------------------|----------------|------------|
| 1. Mr. Wirote | Satjathamnukul | No.5128 or |
| 2. Mr. Jompot | Pairattanakorn | No.7645 or |
| 3. Mr. Noppareuk | Pitsanuwong | No.7764 or |
| 4. Miss Supaporn | Mungjit | No.8125 |

by charging quarterly financial statement revision fees and auditing fees for the financial statement of 2026 in an amount equaling Baht 2,755,000.00.

Board of Directors' Opinion:

In compliance with the Public Limited Companies Act, which requires the Annual General Meeting of Shareholders to appoint the Company's auditor and determine the audit fee on an annual basis, the Board of Directors has considered the opinion of the Audit Committee. The Audit Committee has taken into account the auditor's qualifications, quality, knowledge, expertise, experience, supporting team, work efficiency, past performance, and independence, ensuring that the auditor has no relationship, interest, or conflict of interest in performing the audit of the Company.

Accordingly, the Board of Directors deems it appropriate to propose that the Shareholders' Meeting consider and approve the appointment of the auditor, as well as the audit fees comprising the quarterly financial statement review fees and the annual financial statement audit fee of the Company and its subsidiaries for the year 2026 in the total amount of Baht 2,755,000, which represents a decrease of Baht 90,000 from the year 2025.

Proposed auditors for appointment are as follows:

- | | | |
|--|----------------|---------|
| 1. Mr. Wirote | Satjathamnukul | No.5128 |
| who has been approved by a majority vote of the shareholders present and voting at the Shareholders' Meeting to serve as the Company's auditor for the period from 2021 to 2025, totaling 5 years, and has signed the Company's financial statements since 2025, totaling 1 year; or | | |
| 2. Mr.Jompot | Pairattanakorn | No.7645 |
| who has been approved by a majority vote of the shareholders present and voting at the Shareholders' Meeting to serve as the Company's auditor for the period from 2021 to 2025, totaling 5 years, but has not previously signed the Company's financial statements; or | | |
| 3. Mr. Noppareuk | Pitsanuwong | No.7764 |
| who has been approved by a majority vote of the shareholders present and voting at the Shareholders' Meeting to serve as the Company's auditor for the period from 2018 to 2025, totaling 8 years, but has not previously signed the Company's financial statements; or | | |
| 4. Miss Supaporn | Mungjit | No.8125 |
| who has been approved by a majority vote of the shareholders present and voting at the Shareholders' Meeting to serve as the Company's auditor for the period from 2017 to 2025, totaling 9 years, but has not previously signed the Company's financial statements. | | |

From DIA International Audit Company Limited, listed above, is the Company's auditor for the year 2026 and is the auditor for the Company and its subsidiaries under the same audit firm. The remuneration is 2,755,000 baht. The Board of Directors will ensure that the financial statements can be prepared on time.

Information on the auditor's remuneration compared to the previous year

(Unit : Baht)

The remuneration of the auditor	Y 2026 (Proposed Year)	Y 2025	Y 2024	Y 2023	Y 2022
Audit fee for DCON	1,625,000	1,685,000	1,685,000	1,610,000	1,610,000
Company audit fee and subsidiaries	2,755,000	2,845,000	2,845,000	2,750,000	2,585,000
Other service fees	None	None	None	None	None

Agenda 9: To consider and approve the appoint directors to replace due to retire by rotation

Facts and Reasons:

In accordance with Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third of the total number of directors shall retire from office. The directors who retire by rotation may be eligible for re-election.

The directors who will retire by rotation at the 2026 Annual General Meeting of Shareholders are as follows:

1. Mr.Surachai Transitpong Independent Director
2. Mr.Suppakij Paramapooti Director
3. Miss Rattha Kerdsiri Director

Opinion of the Nomination and Remuneration Committee:

The Company's Nomination and Remuneration Committee has conducted the selection process in accordance with the criteria for selecting directors of the Company. The persons nominated this time have passed the consideration process set by the Company and have qualifications in accordance with the relevant criteria and are suitable for the Company's business, consisting of qualifications, experience, skills and expertise in their profession, as well as their efficiency and performance as directors of the Company in the past. It is considered that:

1. Mr.Surachai Transitpong Independent Director
2. Mr.Suppakij Paramapooti Director
3. Miss Rattha Kerdsiri Director

All three directors are individuals possessing knowledge, competence, and experience beneficial to the Company's operations. Based on the above, there are reasonable grounds and necessity for the Nomination and Remuneration Committee to propose the re-election of all three directors to serve for another term..

Board of Directors' Opinion:

The Board of Directors, excluding directors with vested interests, has conducted extensive discussions and carefully considered the qualifications of each individual with due diligence and prudence. Having also undergone the screening process of the Nomination and Remuneration Committee and the Board of Directors, it is of the opinion that the three directors who are due to retire by rotation at this time are as follows:

- | | | |
|----------------|-------------|----------------------|
| 1. Mr.Surachai | Transitpong | Independent Director |
| 2. Mr.Suppakij | Paramapooti | Director |
| 3. Miss Rattha | Kerdsiri | Director |

are highly qualified, knowledgeable, capable, selfless, and devoted their time and intellectual energy to help the Company greatly. They have also performed their duties as directors and sub-committee members very well. The Board of Directors has considered and is of the opinion that the persons to be nominated as independent directors have the qualifications in accordance with the laws related to the requirements related to independent directors. Therefore, it is resolved to propose to the shareholders' meeting to elect directors to replace the directors who must retire by rotation as follows:

1. Mr.Surachai Transitpong
Independent Director retiring by rotation and proposed for re-election as a director of the Company for another term. (Tenure as a director: 2 years and 11 months; the remaining term to complete this term is 3 years, totaling 5 years and 11 months)
2. Mr.Suppakij Paramapooti
Director retiring by rotation and proposed for re-election as a director of the Company for another term. (Tenure as a director: 3 years and 3 days; the remaining term to complete this term is 3 years, totaling 6 years and 6 days)
3. Miss Rattha Kerdsiri
Director retiring by rotation and proposed for re-election as a director of the Company for another term. (Tenure as a director: 3 years and 3 days; the remaining term to complete this term is 3 years, totaling 6 years and 6 days)

Details of each director are provided in Addendum 3 and Criteria for nomination of directors and definitions of independent directors are shown in Addendum 4

The Company had provided the shareholders with an opportunity to nominate individuals they consider appropriate to be selected as directors of the Company from December 1, 2025 to February 20, 2026 it appeared that on the expiration of the time specified, there are no candidates for directorship have been proposed to the Company.

The resolution to re-elect and appoint each director must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote pursuant to criteria and procedures described in the Company's Articles of Association.

Agenda 10: To consider and approve the reduction of the Company’s registered capital and the amendment to Clause 4 of the Memorandum of Association to be consistent with the reduction of the Company’s registered capital

Facts and Reasons:

According to the resolution of the Annual General Meeting of Shareholders for the year 2023, held on 25 April 2023, which approved the issuance and offering of warrants to purchase ordinary shares of the Company, No. 3 (DCON-W3), to be allocated to the existing shareholders who subscribed for and were allocated convertible debentures in proportion to their respective shareholdings (Rights Offering), in an amount not exceeding 800,000,000 units, at no cost, at a ratio of 1 unit of convertible debenture to 2,000 units of warrants No. 3 (DCON-W3); Upon the expiry of the final exercise date on 4 July 2025, it appeared that no shareholder exercised such rights, as the exercise price was higher than the market price on the Stock Exchange of Thailand.

Therefore, it is proposed to the Shareholders’ Meeting to consider and approve the reduction of the Company’s registered capital by Baht 80,000,000, from the existing registered capital of Baht 806,634,039.60, divided into 8,066,340,396 ordinary shares with a par value of Baht 0.10 per share, to Baht 726,634,039.60, divided into 7,266,340,396 ordinary shares with a par value of Baht 0.10 per share. It is also proposed to consider and approve the amendment to Clause 4 of the Company’s Memorandum of Association to be in line with the reduction of the Company’s registered capital.

In this regard, the person(s) authorized by the Board of Directors to register the amendment of the Memorandum of Association with the Department of Business Development, Ministry of Commerce, shall be authorized to amend and/or add wording as required by the Registrar as follows:

“No 4. Registered capital of	726,634,039.60	Baht	(Seven hundred twenty-six million six hundred thirty-four thousand thirty-nine Baht and sixty Satang)
Divided into:	7,266,340,396	shares	(Seven billion two hundred sixty-six million three hundred forty thousand three hundred ninety-six shares)
Par value:	0.10	Baht	(Ten Satang)
Classified into:			
Ordinary shares:	7,266,340,396	shares	(Seven billion two hundred sixty-six million three hundred forty thousand three hundred ninety-six shares)
Preferred shares:	-	shares	(-)”

Board of Directors’ Opinion:

The Board of Directors has considered and is of the opinion that the reduction of the Company’s registered capital is appropriate and will not have any adverse impact on the shareholders or the Company. Accordingly, it deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the reduction of the Company’s registered capital and the amendment to Clause 4 of the Company’s

Memorandum of Association to be consistent with the reduction of the registered capital, as detailed above.

Agenda 11: Others (if any)
11.1 Other (if any)
11.2 Any questions or suggestions

The company scheduled a date for the listing of shareholders who are eligible to attend 2026 Annual General Meeting of Shareholders on 12 March 2026. (Record Date)

If any shareholder finds it inconvenient to attend a meeting and would like to appoint another person to attend the meeting and cast proxy votes in this meeting, please complete the details and sign the proxy letter in Addendum 6 together with attaching documented evidence in the registration for attendance at the meeting in Addendum 7 and send the aforementioned to the Company before the meeting or give to your proxy to submit to the staff at the meeting at the counter for checking documents on the date of the meeting. And in order to comply with the good governance principles of the Securities and Exchange Commission.

If it is inconvenient for you to attend the meeting in person or to appoint another person as proxy, you can appoint an independent director as proxy as appearing in the list in Addendum 5. The Company will open registration on the date of the meeting from 13.00 p.m.

If any of our shareholders have questions or would like to inquire about additional information, and questions about this meeting can be sent in advance by mail or electronic mail at ir@dconproduct.com or contact the Company at 3300/57, 8th Floor, Elephant Bldg, Tower B, Praholyothin Rd., Chatuchak, Bangkok, 10900 Tel. 02-937 3312, Fax 02-937 3328 by 20 April 2026. Moreover, you can download the invitation letter to the meeting and all of the accompanying documents for the meeting at the Company's website at www.dconproduct.com

Hence, we would like to invite all of our shareholders to attend the meeting together at the aforementioned date, time and venue.

Order of the Board director
Sincerely yours,



(Mr.Nirut Intarathachang)
Managing Director

Minutes of the 2025 Annual General Meeting of Shareholders
of
DCON Products Public Company Limited

The Meeting was held on 22 April 2025 at 2.00 p.m. at the Company's Conference Room, Elephant Building B, Floor 18, Phaholyothin Road, Khwaeng Jompol, Khet Chatuchak, Bangkok 10900.

Directors participated in the Meeting 8 out of a total of nine) directors, representing 88.88 percent of the total number of directors, attended the meeting. The names are as follows:

1.	Mrs. Pismai	Boonyakiat	Deputy President, Independent Director and Chairman of Audit Committee
2.	Mr. Nirut	Intarathachang	Director and Chief Executive Officer
3.	General Pisarn	Wattanawongkeeree	Independent Director and Audit Director
4.	Mr. Wanchai	Tantikul	Independent Director, Nomination and Remuneration Director and Audit Director
5.	Mr.Surachai	Tansitpong	Director
6.	Mr.Suppakij	Paramapooti	Director
7.	Dr. Kawin	Worakanchana	Director
8.	Miss Rattha	Kerdsiri	Director

The Meeting commenced at 2.00 p.m.

The Annual General Meeting of Shareholders for the year 2025 of DCON Products Public Company Limited was attended by 25 shareholders in person, representing 4,952,713 shares, and by 9 proxy holders, representing 3,717,608,789 shares. In total, 34 shareholders attended the meeting, representing 3,722,561,502 shares, equivalent to 69.11 percent of the total issued and paid-up shares of 5,386,340,396 shares as of the record date. A quorum was therefore constituted in accordance with the Company's Articles of Association.

The Company invited Mr. Anucha Suthatiparak, the Auditors, representing D I A International Audit Co., Ltd., to participate in the Meeting to respond to enquiries on financial statement of the Company.

For transparency in registration and vote counting, the Company invited 2 minor shareholders, Mrs.Siriporn Leetavvkwulsomboon and Miss Chulaphon Rangkarat, to act as directors in vote counting. The Company would display votes of shareholders on all agendas on which resolutions were passed for immediate information of shareholders. Shareholders were briefed on voting steps as follows.

1. Voting would be made by way of ballots provided by personnel upon registration before the Meeting. Each shareholder would have votes equal to the number of shares held, and 1 vote per 1 share. As for proxies authorized by shareholders who already voted for, against or abstention under each agenda in the letter of authorization, the Company would go by the shareholders' requirements and the proxies would have no right to vote in the Meeting again.

2. Upon completion of the briefing by directors in each agenda, the Chairman would enquire shareholders and open the floor for their opinions. Any shareholder wishing to voice his/her opinion would raise his/her hand and give his/her name-surname before giving the opinion. Should there be no shareholder with different opinion from that of the Board of Directors, i.e. against or abstention, the Chairman would proceed to the next agenda by deeming that shareholders unanimously resolved to vote for that agenda or grant approval as presented by the Board in that agenda, and the Company would display the voting result of each agenda.

3. Should there be any shareholder who disagrees with what presented by the Board or wants to abstain in any agenda, the shareholder would raise his/her hand so that the Chairman would enquire the shareholder. In such case, the shareholder who wants to vote against or abstain would submit the ballot for that particular agenda to the Company personnel to effect the voting and inform the Meeting accordingly.

4. In the agenda on election of directors to replace those vacating office at the end of their term, the Company would invite directors nominated for the office to leave the Meeting Room first and the Company would collect the director election ballots individually after completion of election of the 3 directors by shareholders at the same time.

To collect the results of the votes The company will use the disapproval vote. or abstain from voting deducted from all votes If any shareholder does not understand how to vote You can ask staff who will facilitate the shareholders. In this shareholders' meeting, the company will broadcast live and record the meeting as a clip file to be published on the company's website. www.dconproduct.com to serve interested shareholders and did not have the opportunity to attend the meeting.

Agenda 1 Note by the President for Information of the Meeting

At the Annual General Meeting of Shareholders for the year 2025, Mrs. Pismai Boonyakiat served as the Chairperson of the Meeting.

The President opened the 2025 Annual General Meeting. There were 10 agenda items of the Meeting. As the company has publicized through the website of the Stock Exchange of Thailand and the website of the company for shareholders to propose agenda. and nominate qualified persons to be considered for election as company directors according to the criteria set by the company from November 18, 2024 to February 1, 2025, it appears that no shareholders

proposed additional agenda items. And there was no person to nominate a person for consideration and selection as a replacement for a director who retired by rotation.

**Agenda 2 To consider and approve the Minutes of the Extraordinary General Meeting of Shareholders
No. 1/2024**

Miss. Rattha Kerdsiri, the Company Secretary, informed the Meeting that the Company had prepared the Minutes of the Extraordinary General Meeting of Shareholders No. 1/2024, held on 19 December 2024, and had published them on the Company’s website. It appeared that no shareholder raised any objection or requested any amendment, as detailed in the copy of the Minutes attached as Enclosure 1.

Resolution The Meeting adopted the Minutes of the Extraordinary General Meeting of Shareholders No. 1/2024 with the following votes:

Voted for	3,722,561,502	shares, representing	100.0000 per cent
Voted against	0	share, representing	0.0000 per cent
Abstained	0	share, representing	0.0000 per cent
Voided ballot	0	share, representing	0.0000 per cent

Agenda 3 To Acknowledge the operating result of the company of 2024

Mr. Nirut Intrathachang, Chairman of the Executive Committee, stated that the Company operates in three business segments, namely construction materials, precast, and real estate.

For the operating results in 2024, the construction materials business recorded sales of Baht 822 million, compared to Baht 1,152 million in 2023. The precast business generated sales of Baht 153 million in 2024, representing 14%, compared to Baht 263 million or 17% in 2023. The real estate business recorded sales of Baht 144 million in 2024, compared to Baht 116 million or 8% in 2023.

It was noted that in 2024, sales in the construction materials business decreased by approximately Baht 330 million, while precast sales decreased by Baht 110 million. In contrast, the real estate business increased by Baht 28 million. This was mainly due to the launch of a low-rise housing project, “Grand DECO – Salaya,” during October–November 2023, located near Mahidol University, comprising detached houses and semi-detached houses. Meanwhile, the construction materials business was affected by an economic slowdown.

Overall, in 2024, the Company's low-rise projects included "The DECO – Bangna," which recorded 13 transferred units, totaling 15 units out of 292 units. For "Grand DECO – Salaya," 10 units were transferred, totaling 11 units out of 163 units. In 2025, the Company plans to launch another low-rise project, "Grand DECO – Nakhon Pathom," comprising 133 detached houses, located opposite the Nakhon Pathom Provincial Hall, with sales expected to commence in the second quarter of 2025.

The Company's sales and profits from 2021 to 2024 were as follows: in 2021, sales of Baht 965 million and profit of Baht 112 million; in 2022, sales of Baht 1,167 million and profit of Baht 135 million; in 2023, sales of Baht 1,433 million and profit of Baht 214 million; and in 2024, sales decreased to Baht 1,089 million and profit declined to Baht 59 million.

Interest rates increased steadily from 6.3% in Q1/2023 (sales Baht 398 million) to 6.6% in Q2/2023 (sales Baht 380 million), 6.8% in Q3/2023, and 7.05% in Q4/2023, at which point sales began to decline to Baht 370 million. Thereafter, interest rates remained at 7.05%, while sales continued to decrease, in line with the real estate industry conditions.

The Company's major customers are large real estate developers, including Sansiri, SC, and Supalai. These customers began reducing inventory in Q1–Q2/2023 and slowed new inventory construction in Q4/2023. In Q1/2024, no new inventory was built, and customers focused on selling existing stock, resulting in a decline in the Company's sales from Baht 337 million to Baht 263 million in Q2, remaining at Baht 263 million in Q3, and decreasing to Baht 255 million in Q4.

By geographical segment, Bangkok and its vicinity recorded sales of Baht 472 million in 2024, compared to Baht 770 million in 2023, a decrease of 39%. Surat Thani recorded Baht 117 million (down 10%), Rayong decreased by 7%, Mahasarakham decreased by 8%, and Rompho Products Co., Ltd. (located in Lamphun) decreased by 7%. It was observed that the real estate market in Bangkok and its vicinity was significantly affected, while provincial areas were less impacted.

The decrease in net profit from Baht 214 million to Baht 59 million was mainly due to a decline in sales of Baht 343 million, resulting in a gross profit decrease of Baht 153 million. Selling expenses decreased by Baht 27 million, while administrative expenses remained stable. Interest expenses increased by Baht 26 million due to the issuance of debentures totaling Baht 400 million. In 2023, the Company sold two plots of land at Orada Factory Land, whereas only one plot was sold in 2024. Additionally, the Company invested in Prinsiri Public Company Limited (PRIN), whose profit declined in 2024, resulting in lower share of profit recognition. The main factor remained the slowdown in the real estate industry since late 2023.

For 2025, the Company plans to reduce costs and expenses by improving cost formulas, enhancing production efficiency, reviewing processes, optimizing manpower, and upgrading machinery to reduce energy loss and production waste. The Company also plans to expand sales in provincial areas, develop new products such as large square piles (investment budget approximately Baht 30 million, expected to generate Baht 150–170 million annually), and post-tension flooring in collaboration with DSC Products Co., Ltd. Additionally, the Company will expand production of popular products such as hollow core and CLC (investment Baht 10 million), explore new markets such as government projects, and improve operational management toward sustainability.

Regarding the earthquake on 28 March 2025, the Company was not materially affected. Minor damage occurred to office walls, which can be repaired through insurance claims. All factories remained fully operational, and no damage was reported in real estate projects. The Company's condominium project received positive feedback. However, the incident may cause customers to delay purchasing high-rise properties, while potentially benefiting low-rise projects.

Government measures to reduce transfer and mortgage fees to 0.01% have positively supported the Company's business.

As for the increase in U.S. import tariffs, the Company is not directly affected but may face indirect impacts such as inflation, exchange rate fluctuations, and rising costs. Management will closely monitor these developments.

The Chairman informed that this agenda was for acknowledgment; therefore, no voting was required, and shareholders were invited to raise questions or comments.

Mr. Sombat Kulsatitporn, a shareholder representative from the Thai Investors Association, inquired about the 25% decline in construction materials sales and whether the top five customers remained active.

Mr. Nirut clarified that the major customers are real estate developers who reduced inventory, leading to lower orders, although they continue to purchase from the Company.

Mr. Sombat further inquired about innovation in new products, particularly environmentally friendly piling solutions.

Dr. Kawin explained that the new square pile products target government projects, and the Company is focusing on reducing environmental impact, including adopting vibration-reducing piling methods using hydraulic pressure instead of hammering.

There were no further questions or comments from shareholders. The Chairman then proceeded to the next agenda.

Agenda 4 To consider the approval of the Financial Statement and the Auditor’s Report for the year end as of December 31, 2024

Mr. Nirut Intrathachang, Deputy Managing Director – Accounting and Finance, stated that the financial statements of DCON Products Public Company Limited and its subsidiaries for the fiscal year 2024, ended 31 December 2024, as presented to the shareholders for consideration and approval, are detailed in the 2024 Form 56-1 One Report (Enclosure 2), under the section of financial statements and notes to the financial statements. The said financial statements have been duly audited by the Company’s certified public auditor, who has expressed an unqualified opinion with no observations, stating that the financial statements present fairly, in all material respects, in accordance with financial reporting standards.

For the year 2024, the Company and its subsidiaries recorded total revenue from sales and services of Baht 1,089.68 million, representing a decrease of Baht 343.39 million or 24% compared to 2023. Net profit amounted to Baht 59.17 million, decreasing by 72% from the previous year.

As at 31 December 2024, the Company and its subsidiaries had total assets of Baht 3,816.99 million, total liabilities of Baht 1,098.97 million, and total shareholders’ equity of Baht 2,718.02 million.

The Board of Directors resolved to propose the financial statements for the year 2024, ended 31 December 2024, which have been audited by the Company’s auditor and reviewed by the Audit Committee, to the shareholders’ meeting for consideration and approval.

The Chairman inquired whether any shareholder had questions or comments, and whether any shareholder disagreed or abstained from voting on this agenda. As there were no objections, the Meeting was deemed to have approved the financial statements for the year ended 31 December 2024, together with the auditor’s report as presented.

Resolution The shareholders' meeting approved the financial statements for the year ending December 31, 2024, together with the auditor's report, with the following votes:

Voted for	3,722,561,502	shares, representing	100.0000 per cent
Voted against	0	share, representing	0.0000 per cent
Abstained	0	share, representing	0.0000 per cent
Voided ballot	0	share, representing	0.0000 per cent

Agenda 5 To consider the approval of the dividend payment for the year of 2024

Miss. Rattha Kerdsiri, the Company Secretary, stated that the Company has a dividend policy to pay dividends at a rate of not less than 25% of the net profit based on the consolidated financial statements, taking into consideration economic conditions, financial position, and future investment plans. For the operating results of 2024, the Company and its subsidiaries reported a consolidated net profit of Baht 59.17 million, equivalent to earnings per share of Baht 0.011. The Board of Directors therefore proposed that the shareholders' meeting consider approving the payment of dividends in cash for the year 2024 at the rate of Baht 0.00275 per share, totaling Baht 14,812,436.09, representing 25% of the consolidated net profit.

In this regard, subject to the approval of the shareholders' meeting, the Company has scheduled the dividend payment on 20 May 2025. The entitlement to receive dividends shall be determined based on the list of shareholders as of 13 March 2025 (Record Date), and the list shall be compiled in accordance with Section 225 of the Securities and Exchange Act by closing the share register book for suspension of share transfers on 14 March 2025.

Dividend payout rate from operations each year in the past 5 years

Dividend payment details	Year 2024 (Proposed year)	Year 2023	Year 2022	Year 2021	Year 2020
Basic earnings per share (baht)	0.011	0.039	0.025	0.02	0.02
Dividend per share (baht)	0.00275	0.02	0.012	0.011	0.008
Dividend payout ratio to Net profit* (%)	25.00	50.00	47.74	50.75	46.62
Par (baht)	0.10	0.10	0.10	0.10	0.10

The Chairman inquired whether any shareholder had further questions. The Chairman then proposed that the Meeting consider and approve the dividend payment for the operating results of 2024 as proposed by the Board of Directors. If there were no shareholders objecting or abstaining, it would be deemed that the Meeting approved the dividend payment accordingly.

Mr. Hangchai Akkhawatsakul, a shareholder from the Thai Investors Association, suggested that in the following year the Record Date should be set after obtaining approval from the shareholders' meeting. He also expressed his appreciation that the Company was able to pay dividends to shareholders despite the challenging economic conditions, noting that only a few companies were able to do so. In addition, he commended the Company for organizing a hybrid shareholders' meeting (both online and onsite), and mentioned that the Association is encouraging companies to conduct onsite meetings as much as possible.

The Chairman expressed his appreciation to the shareholder and stated that the suggestion would be taken into consideration.

Resolution The shareholders' meeting approved the payment of dividends from the operating results for 2024 at the rate of 0.00275 baht per share, with the following votes:

Voted for	3,723,389,802	shares, representing	100.0000	per cent
Voted against	0	share, representing	0.0000	per cent
Abstained	0	share, representing	0.0000	per cent
Voided ballot	0	share, representing	0.0000	per cent

Remark: There were 2 additional shareholders attending the Meeting, representing 828,300 shares.

Agenda 6 **To consider and approve the payment of directors 'remuneration for the performance of the year 2024.**

Ms. Rattha Kerdsiri, the Company Secretary, stated that for the year 2024, the Company reported a net profit attributable to the parent company of Baht 59,172,668. The Board of Directors deemed it appropriate to propose that the shareholders' meeting consider approving directors' remuneration in the form of a bonus at the rate of 1% of the net profit, totaling Baht 591,727. Such amount shall be allocated among the directors at their discretion, based on each director's roles and responsibilities, in accordance with the criteria approved at the 2024 Annual General Meeting of Shareholders held on 23 April 2024.

The Chairman inquired whether any shareholder had questions. As there were no shareholders objecting or abstaining, the Meeting was deemed to have approved the proposal as presented by the Board of Directors.

Resolution The shareholders' meeting approved the remuneration payment criteria for directors for 2024 with the following votes:

Voted for	3,723,389,802	shares, representing	100.0000	per cent
Voted against	0	share, representing	0.0000	per cent
Abstained	0	share, representing	0.0000	per cent
Voided ballot	0	share, representing	0.0000	per cent

Agenda 7 To consider the approval of the appointment the auditors and audit’s fee for the Year 2025

Ms. Rattha Keotsiri, the Company Secretary, said that the Audit Committee considered the reliability, no relationship and interest with the Company or related persons, and the ability to provide services of the auditors. It is appropriate to propose to the Board of Directors for consideration to present to the shareholders' meeting. Consider appointing

1. Ms. Viroj Satjatumnukul, CPA Registration No. 5128 or
2. Mr. Jumpot Phrairattanakon, CPA Registration No. 7645 or
3. Mr. Noppak Phisanuwong, CPA Registration No. 7764 or
4. Ms. Supaporn Mangchit, CPA Registration No. 8125

from DIA International Audit Co., Ltd. as the auditors of the Company and its subsidiaries for the year 2025, with the audit fees for the quarterly financial statement reviews and the annual financial statement audit for the year 2025 totaling Baht 2,845,000, which is equal to the audit fees for the year 2024.

The Board of Directors has considered the rationale and audit fees as proposed by the Audit Committee and is of the opinion that the said audit and review fees of Baht 2,845,000 are appropriate. Therefore, it is deemed appropriate to propose that the shareholders’ meeting consider appointing the auditors and approving the audit fees as recommended by the Audit Committee.

Comparative Information on the Auditor’s Remuneration

(Unit:Baht)

Auditor’s Remuneration	Year 2025 (Proposed year)	Year 2024	Year 2023	Year 2022	Year 2021
Audit Fee – DCON Products Public Company Limited	1,685,000	1,685,000	1,610,000	1,610,000	1,610,000
Audit Fee – The Company and its Subsidiaries	2,845,000	2,845,000	2,750,000	2,585,000	2,535,000
Other Service Fees	None	None	None	None	None

The Chairman stated that the Board of Directors had reviewed the performance of the auditors and found that they had performed their duties satisfactorily. Therefore, the Board proposed that the shareholders’ meeting consider approving the appointment of the auditors and the auditors’ remuneration for the fiscal year 2025.

The Chairman then inquired whether any shareholder had questions or wished to express any opinions. The Chairman proceeded to request the Meeting to pass a resolution to appoint the auditors of the Company and approve the auditors’ remuneration for the fiscal year 2025. If there were no shareholders objecting or abstaining, it would be deemed that the Meeting approved the proposal as presented by the Board of Directors.

Resolution The shareholders' meeting resolved to appoint the auditing firm DIA International Co., Ltd., by

1. Ms. Viroj Satjatumnukul, CPA Registration No. 5128 or
2. Mr. Jumpot Phrairattanakon, CPA Registration No. 7645 or
3. Mr. Noppak Phitsanuwong, CPA Registration No. 7764 or
4. Ms. Supaporn Mangchit, CPA Registration No. 8125

as the Company's auditors in 2025, with a total audit fee of 2,845,000 baht for the quarterly financial statements and the annual financial statements for 2025, with the following votes:

Voted for	3,723,389,802	shares, representing	100.0000	per cent
Voted against	0	share, representing	0.0000	per cent
Abstained	0	share, representing	0.0000	per cent
Voided ballot	0	share, representing	0.0000	per cent

Agenda 8 To consider the approval the appointment the directors of the Company in place of the directors who would be retired by rotation

The Chairman stated that, as the directors due to retire by rotation at this Meeting included himself, Mrs. Pitsamai Boonyakiat, Dr. Kawin Worakanchana, and Associate Professor Dr. Tortrakul Yomnak, in order to ensure transparency in the consideration and voting for the appointment of directors under this agenda, Mr. Surachai Tharasithipong was invited to act as the Chairman of the Meeting for this agenda. Mrs. Pismai Boonyakiat and Dr. Kawin Worakanchana, being nominated directors, temporarily left the meeting room until the voting and vote counting process had been completed.

Miss. Rattha Kerdsiri, the Company Secretary, stated that pursuant to Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third of the total number of directors must retire by rotation, and such directors may be re-elected. For this year, three directors are due to retire by rotation as follows:

1. Associate Professor Dr. Tortrakul Yomnak Chairman of the Board of Directors and Independent Director
2. Mrs. Pismai Boonyakiat Chairman of the Audit Committee and Independent Director
3. Dr. Kawin Worakanchana Director

The Board of Directors, excluding the interested directors, has thoroughly discussed and carefully considered the qualifications of each individual, and the nominations have been duly screened by the Nomination and Remuneration Committee. The consideration was based on appropriateness, including qualifications, experience, skills, professional expertise, as well as past performance and contributions as directors of the Company.

The Board therefore resolved to propose to the shareholders' meeting to re-elect the following directors, who are due to retire by rotation, for another term:

- | | |
|---------------------------|--|
| 1. Mrs. Pismai Boonyakiat | Director retiring by rotation, proposed for re-election for another term |
| 2. Dr. Kawin Worakanchana | Director retiring by rotation, proposed for re-election for another term |

With respect to the rationale for the nomination of Mrs. Pismai Boonyakiat, an Independent Director who has served for more than nine consecutive years, the Nomination and Remuneration Committee has considered her past performance and is of the opinion that she possesses knowledge, capability, and extensive experience. She has no conflict of interest or any material interest with the Company, is able to express her opinions independently, and has consistently complied with all relevant regulations, which is beneficial to all stakeholders.

As for Associate Professor Dr. Tortrakul Yomnak, he is a highly qualified individual who has devoted his time, knowledge, and efforts to the Company and has performed his duties as Chairman of the Board with dedication for more than 21 years. He has expressed his intention to retire for this term.

The profiles of the two nominated directors are provided in Enclosure 3. In this regard, the Company had provided an opportunity for shareholders to propose qualified candidates with appropriate qualifications, in accordance with the criteria prescribed by the Company and published on the Company's website, in advance of the 2025 Annual General Meeting of Shareholders. Shareholders were able to submit nominations from 18 November 2024 to 1 February 2025. However, no shareholder proposed any candidate for consideration as a director.

Mr. Surachai Tharasitthipong, Acting Chairman of the Meeting, stated that the voting for this agenda would be conducted on an individual basis using the ballots distributed to shareholders during registration. For the sake of efficiency, all ballots would be collected at the same time. Upon the Chairman's request for a resolution, the staff would first collect ballots indicating disapproval or abstention, followed by ballots indicating approval.

Mr. Hangchai Akkhawatsakul, a shareholder, commented that based on his experience in the capital market, he would like to recommend that the Board consider inviting Associate Professor Dr. Tortrakul Yomnak to continue serving as a director, given his experience, contributions, and valuable connections, which could strengthen the Company in the future.

The Chairman expressed appreciation for the shareholder's suggestion.

Resolution The shareholders' meeting resolved to re-elect the two directors to serve another term, with the voting results as follows:

1. Mrs. Pismai Boonyakiat, a director retiring by rotation, was re-elected as a director for another term, with the voting results as follows:

Voted for	3,723,388,762	shares, representing	100.0000	per cent
Voted against	1,040	share, representing	0.0000	per cent
Abstained	0	share, representing		
Voided ballot	0	share, representing	0.0000	per cent

2. Dr. Kawin Worakanchana, a director retiring by rotation, was re-elected as a director for another term, with the voting results as follows:

Voted for	3,723,389,802	shares, representing	100.0000	per cent
Voted against	0	share, representing	0.00000	per cent
Abstained	0	share, representing		
Voided ballot	0	share, representing	0.0000	per cent

Agenda 9 To approve the criteria for the directors' remuneration for the operating results of 2025

Ms. Rattha Kerdsiri, Company Secretary, said that from the recommendation of the Remuneration Committee, which considered the appropriateness of the remuneration of the Board of Directors by comparing various references, the Board of Directors agreed to present it to the general meeting of shareholders to consider approving the remuneration of directors and meeting allowances for the year 2025, maintaining the same criteria as the year 2024 as follows:

1. Meeting allowance

Board of Directors	Meeting allowance	unit
Chairman	25,000	Baht/time
External committee	15,000	Baht/person/time
Executive Directors	10,000	Baht/person/time

Audit Committee	Meeting allowance	unit
Chairman	10,000	Baht/time
Director	7,500	Baht/person/time

Other benefits: None

2. Director's compensation

The payment rate is set at 1 percent of the total net profit and the maximum payment ceiling is set at no more than 3,000,000 baht (three million baht flat), with the board of directors considering the allocation of the bonus according to their responsibilities.

The chairman asked if any shareholders wished to ask any questions. If no shareholders disagreed or abstained, the meeting would be deemed to have approved the proposal proposed by the board of directors.

Resolution The shareholders' meeting approved the remuneration payment criteria for directors for 2025 with the following votes:

Voted for	3,723,389,802	shares, representing	100.0000 per cent
Voted against	0	share, representing	0.0000 per cent
Abstained	0	share, representing	0.0000 per cent
Voided ballot	0	share, representing	0.0000 per cent

Agenda 10 Others (if any)

The Chairman stated that the Company had provided an opportunity for shareholders to propose agenda items through the website of the Stock Exchange of Thailand and the Company's website from 18 November 2024 to 1 February 2025. It appeared that no shareholder proposed any agenda item. Therefore, there were no additional agenda items to be presented to the shareholders' meeting for acknowledgment or approval at this Meeting. The Chairman then invited shareholders to raise questions and provide additional suggestions to the Company.

Mr. Chokchai Srisawetkan, a shareholder, inquired that for the agenda regarding the re-election of directors, two directors were re-elected, and asked whether the Company intended to reduce the number of directors or appoint a new director to replace the remaining one.

The Chairman replied that the Company intended to appoint a new director and did not plan to reduce the number of directors.

Mr. Chokchai Srisawetkan further inquired about the progress of the litigation disclosed in Note 36.5 on page 160 of the Form 56-1 One Report.

Mr. Suphakit Paramaputi stated that the Company is currently enforcing the case in accordance with the compromise agreement. The Company filed an eviction lawsuit against Defendant No. 1 for breach of contract, while Defendants No. 3 to 11 have not yet reached the contractual deadline. However, the agreement stipulates that a breach by any party shall be deemed a breach by all parties. The Court of Appeal ruled that the Company filed the case prior to the expiration of all contractual terms. The Company intends to develop the land plot into a housing project; however, due to current economic conditions, the project has been postponed.

Mr. Chokchai Srisawetkan further asked about the Company's previous announcement regarding increasing its shareholding in PRIN and why such investment had not been pursued, as well as whether the relationship with PRIN remains positive.

Mr. Nirut Intrathachang replied that the Company maintains a good relationship with PRIN, and he himself serves as a director of PRIN. Discussions between the two companies have been conducted amicably. Regarding the investment, the Company currently holds 24.99% of shares. Any increase beyond 25% would require a tender offer. At that time, there were certain constraints related to the tender offer process; therefore, the Company decided to discontinue the investment plan and instead conducted a partial tender offer. The Company had informed PRIN in advance, and PRIN had approved the tender offer; however, the Company ultimately decided to discontinue the investment.

Mr. Chokchai Srisawetkan further asked about the level of financial institution support for the Company and the Company's long-term financial stability, noting that only one debenture had been issued.

Mr. Nirut Intrathachang stated that, as the person responsible for the Company's financial matters, he would clarify that for the Company's real estate business, the DCON Prime condominium project has no outstanding debt. The DECO – Bangna project is financed by Siam Commercial Bank Public Company Limited, the Grand DECO – Salaya project is financed by Kiatnakin Phatra Bank Public Company Limited, and the Grand DECO – Nakhon Pathom project is financed by Islamic Bank of Thailand. The Company's head office at Chang Building, as well as all factory branches, are free of encumbrances. The Company also maintains clean loan facilities with all banks. As for the debentures issued, they are debentures with warrants offered exclusively to shareholders, effectively representing borrowing from shareholders.

Mr. Chokchai Srisawetkan, a shareholder, inquired about the Company's debenture issuance through a roll-over method, noting that the current debenture market conditions are unfavorable. He asked what measures the Company would take if shareholders did not provide sufficient support, and whether major shareholders would continue to support future debenture issuances.

Mr. Nirut Intrathachang replied that the debenture issuance requires support from major shareholders. In the previous issuance, the Company targeted Baht 400 million but was able to raise Baht 389 million. The shortfall was covered by cash flow from operations. For future debenture issuances, the Company expects continued support from major shareholders.

Mr. Hangchai Akkhawatsakul, a shareholder from the Thai Investors Association, expressed his appreciation for the question raised by Mr. Chokchai Srisawetkan and for the Company's clear response, which provided confidence in the Company's direction and stability. He added that debenture-related issues are a concern, as the Association has been aware of negative developments regarding debentures of other companies. He also noted that in online-only meetings, such questions may not be addressed.

Mr. Chokchai Srisawetkan further proposed that, for the vacant director position, a member of the Pornkul family, who collectively holds approximately 51% of the Company's shares, be considered. He noted that such individual would complete the required qualifications with the SEC in June and that their appointment as a director would enhance confidence among minority shareholders. He inquired whether the Board had invited such person to return as a director.

The Chairman expressed appreciation, on behalf of the Pornkul family, for the shareholder's suggestion. Miss Rattha Kerdsiri stated that the individual had completed the required qualifications with the SEC, and the Board of Directors had invited such person to serve as Chairman Advisor on 25 February 2025.

Miss. Rattha Kerdsiri, the Company Secretary, further informed the Meeting regarding the Company's anti-corruption policy, stating that the Company has established policies and practices to prevent corruption in all activities, both internally and externally, with strong cooperation from business partners and suppliers. The Company also provides whistleblowing channels for reporting misconduct and has disciplinary measures in place for employees who violate such policies.

The Chairman expressed his appreciation to all shareholders for attending the Meeting, including those who attended via live broadcast.

Meeting closed at 15:45

Recorder



(Ms. Rattha Kerdsiri)

the Company Secretary



(Mrs. Pismai Boonyakiat)

Chairman of the meeting

Candidate and Background of the nominated director

Name	Mr.Surachai Transitpong
Address	79/133 Soi 9 Panya Inthra P1, Panya Inthra Rd., Bang Chan, Khlong Samwa, Bangkok,
Nationality	Thai
Religion	Buddhist
Age	76 yrs.



Company Shareholding (as of 12 March 2026)

0 shares for 0 percent

Type of Director : Independent Director

Educational Qualifications

- Bachelor's Degree – Civil Engineering, Chulalongkorn University
- Bachelor's Degree – Business Administration, Sukhothai Thammathirat Open University
- Master's Degree – Master of Public Administration, National Institute of Development Administration

Work Experience

- Director, Dcon Products Public Co., Ltd.
- Permanent Secretary (Level 11 Executive), Ministry of Transport
- Chairman of the Board of Directors, Thai Airways International Public Company Limited
- Chairman of the Board of Directors, Expressway Authority of Thailand (EXAT)
- Chairman of the Board of Directors, Transport Company Limited
- Director and Chairman of the Risk Management Committee, Airports of Thailand Public Company Limited (AOT)
- Director, Electricity Generating Authority of Thailand (EGAT)
- Director and Member of the Risk Management Committee, Ratchaburi Electricity Generating Holding Public Company Limited

Training Concerned with Director Roles and Duties

- Advanced Provincial Administration Program (NPS), Ministry of Interior
- Advanced Executive Program (Batch 36), Office of the Civil Service Commission (OCSC)
- National Defence Course for the Joint Public-Private Sector (Class 15, Academic Year 2002–2003), National Defence College

Number of Years as Director: 15 May 2023 – Present (2 Year 11 Months)

Meeting Attendance History

Meeting	2023	2024	2025
1. Company Board of Directors' Meeting	4/5	6/6	4/4
2. Annual General Meeting	0/1	1/1	1/1
3. Extraordinary General Meeting	-	1/1	-

Being or not being an executive director, employee, staff, Advisor in Public

Limited Company

- None

Being or not being an executive director, employee, staff, Advisor in common Company

- None

Position in other companies that related to the Company that may cause conflict of interest to/ compete with the Company

- None

Having the following interest with the Company / parent company / subsidiaries / affiliates or any legal entities that have conflicts, at present or in the past 2 years

- Being an executive that take part in managing day-to-day operation, or being an employee, or advisor who receive a regular salary or fee, or a controlling person
(No)
- Being a professional service provider (i.e. Auditor or Legal Consultant)
(No)
- Having the significant business relations that may affect the ability to perform independently (such as purchase/sell of raw material/product/ loan providing/ or borrowing)
(No)

Candidate and Background of the nominated director

Name Mr. Suppakij Paramapooti
Address 248/113 Charansanitwong Rd. Ban Chang Lo
 Bangkoknoi, Bangkok 10700
Nationality Thai
Religion Buddhist
Age 55 yrs.



Company Shareholding (as of 12 March 2026)

20,000 shares for 0 percent

Type of Director: Director

Educational Qualifications

- Bachelor's Degree – Civil Engineering, Chulalongkorn University
- Master's Degree – Business Administration (General Management)
University of Central Arkansas, Arkansas, USA

Work Experience

- Director, Dcon Products Plc.
- Director, Orada Co., Ltd.
- Director, Wisarawan Co., Ltd.

Training Concerned with Director Roles and Duties

- Director Accreditation Program (DAP Class 80/2009): Stock Exchanges with Support Associations, Thai Institute of Directors (IOD)

Number of Years as Director: 25 April 2023 – Present (3 Year 0 Months 3 Day)

Meeting Attendance History

Meeting	2023	2024	2025
1. Company Board of Directors' Meeting	5/5	6/6	4/4
2. Audit Committee Meeting	4/4	4/4	4/4
3. Annual General Meeting	1/1	1/1	1/1
4. Extraordinary General Meeting	-	1/1	-

Being or not being an executive director, employee, staff, Advisor in Public Limited Company

- None

Being or not being an executive director, employee, staff, Advisor in common Company

- Director Orrada Co., Ltd
- Director Wisarawan Co., Ltd

Position in other companies that related to the Company that may cause conflict of interest to/ compete with the Company

- (No)

Having the following interest with the Company / parent company /subsidiaries / affiliates or any legal entities that have conflicts, at present or in the past 2 years

- Being an executive that take part in managing day-to-day operation, or being an employee, or advisor who receive a regular salary or fee, or a controlling person
(Yes)
- Being a professional service provider (i.e. Auditor or Legal Consultant)
(No)
- Having the significant business relations that may affect the ability to perform independently (such as purchase/sell of raw material/product/ loan providing/ or borrowing)
(No)

Candidate and Background of the nominated director

Name Miss Rattha Kerdsiri
Address 99/282 Soi Ladprao 41, Ladprao Road,
 Chankasem, Chatuchak, Bangkok 10900
Nationality Thai
Religion Buddhist
Age 38 yrs.



Company Shareholding (as of 12 March 2026)

30,000 shares for 0 percent

Type of Director : Director

Educational Qualifications

- Bachelor's Degree – Arts, Silpakorn University

Work Experience

- Director, Orada Co., Ltd.
- Director, Wisarawan Co., Ltd.

Training Concerned with Director Roles and Duties

- None

Number of Years as Director: 25 April 2023 – Present (3 Year 0 Months 3 Day)

Meeting Attendance History

Meeting	2023	2024	2025
1. Company Board of Directors' Meeting	5/5	6/6	4/4
2. Annual General Meeting	1/1	1/1	1/1
3. Extraordinary General Meeting	-	1/1	-

Being or not being an executive director, employee, staff, Advisor in Public Limited Company

- None

Being or not being an executive director, employee, staff, Advisor in common Company

- Director Orrada Co., Ltd
- Director Wisarawan Co., Ltd

Position in other companies that related to the Company that may cause conflict of interest to/ compete with the Company

- (No)

Having the following interest with the Company / parent company /subsidiaries / affiliates or any legal entities that have conflicts, at present or in the past 2 years

- Being an executive that take part in managing day-to-day operation, or being an employee, or advisor who receive a regular salary or fee, or a controlling person
(Yes)
- Being a professional service provider (i.e. Auditor or Legal Consultant)
(No)
- Having the significant business relations that may affect the ability to perform independently (such as purchase/sell of raw material/product/ loan providing/ or borrowing)
(No)

Recruitment and Selection Principles the director

The Board of Directors Excluding directors who have a conflict of interest guidelines. Recruiting methods used to elect directors individually, carefully following features of a qualified, knowledgeable, able to sacrifice time and intelligence. Help Company Along duty According to the principles of corporate governance. And is dedicated to the company.

The Company provided the opportunity for shareholders to participate by nominating individuals with knowledge, skills and qualified according to the company. And published on the website of the Stock Exchange. www.set.or.th In order to be appointed as directors in advance. Prior to the Annual General Meeting. Shareholders for the year 2026 by the shareholders can be made on December 1, 2025 until February 20, 2026, it appears that no shareholder can nominate a person qualified to be a director to the company.

Definition of Independent Director

Definition of Independent Director

(1) Holds no more than 0.5 percent of the shares with voting rights of the Company, its subsidiaries or affiliates. Including the shares held by related persons of the independent director.

(2) No part of the administration, employee or consultant who receive regular salary. Or Controlling Shareholders of the Company, its subsidiaries, affiliates, subsidiaries of the same. Its major shareholders Or Controlling Shareholders of the Company. Both the current and previous appointment as independent directors at least two years.

(3) No blood ties. Or by legal registration The manner in which parents, spouse, siblings, spouses and children as well as children of other executive directors, major shareholders. Controlling Shareholders or the person to be proposed as a director, executive or controlling person of the Company or its subsidiaries.

(4) There is no business relationship with the Company, its subsidiaries, including the major shareholder. Or Controlling Shareholders of the Company. Both the current and previous appointment as independent directors at least two years.

In such a business relationship. Including work done as usual for transactions of business. Rental or lease of real estate Concerning assets or services or to provide or receive financial aid. By receiving loans or guarantees to assets pledged as collateral for liabilities. As well as other circumstances similar As a result, the company Parties or debt that must be paid to the other party. At least 3 percent of the net tangible assets of 20 million baht or more. Whichever is lower According to the method of calculating the value of the transaction. According to the Capital Market Commission. The total debt incurred during one year before the date of the business relationship with the same person.

(5) As auditor of the Company, its subsidiaries, joint majority shareholder. Or Controlling Shareholders of the Company. And a significant shareholder. (Holds more than 10 percent of the shares with voting rights of the Company, including those associated with) Controlling Shareholders. Or partners of the audit firm The auditor of the Company, its subsidiaries, joint majority shareholder. Or authorized under the Company's control. Both the current and previous appointment as independent directors at least two years.

(6) Does not provide any professional services. This includes the management of a legal advisor or financial advisor. This has been the administration over two million baht per year from its parent company, subsidiaries, affiliates or controlling shareholders of the Company. And a significant shareholder. Controlling Shareholders Or partner of the service provider firm. Both the current and previous appointment as independent directors at least two years.

(7) Not being a director who has been appointed as a representative of the company. Its major shareholders Or shareholders who are related to the major shareholders.

(8) Does not operate with the same nature and in competition with the business of the Company or its subsidiaries or partnerships that are implied in the department. Or as part of a management employee or consultant who receive regular salary. Or holding more than 1 per cent of the shares with voting rights of the company. The business of the same nature and in competition with the business of the Company or its subsidiaries.

(9) Not having any characteristics which make it impossible to provide an independent opinion about the company's operations.

The latter was appointed as an independent director of the Company. Independent director may be assigned by the Board of Directors decided to conduct the affairs of the Company, its subsidiaries, the same order. The decision to form the tribunal (Collective Decision) is not considered an independent director is a director who is involved in the administration.

The definition of independent director of the Company is more strict than that Notification of Capital Market Supervisory Board particularly in term of shareholding proportion; that is to say, an independent director shall not possess shares in excess of 0.5 percent of the total number of voting shares of the company or the company's parent company, subsidiary, associated company, major shareholder, or any person having controlling power over the company, whilst the number of shares held by any related person of such an independent director must also be counted. Whereas the Notification of the Capital Market Supervisory Board stipulates that an independent director shall hold shares not exceeding one per cent of the total number of shares with voting rights of the company, its parent company, subsidiary company, associate company, major shareholder or controlling person, including shares held by related persons of such independent director.

Independent Director Candidate List of Names and Background

Name Mr. Wanchai Tantikul
Address 53/35 Soi Taweewattana-Kanchanaphisek 4/3
 Thawi Watthana, Thawi Watthana, Bangkok 10170
Nationality Thai
Religion Buddhist
Age 76 yrs.



Company Shareholding (as of 12 March 2026)

2,628,972 shares for 0.047 percent

Type of Director Independent Director

Educational Qualifications

- Bachelor's degree – Jurisprudence, Thammasat University

Courses

- Director Accreditation Program (DAP Class 8) 9 February 2004: Stock Exchanges with Support Associations, Thai Institute of Directors (IOD)

Work Experience

- Audit Committee Director, DCON Products PCL.
 - Audit Committee Director, Areeya Property PCL.
 - Managing Director, Kanit Anchan Co., Ltd.

Number of Years as Director: 9 March 2004 – Present (22 Year 1 Month 19 Day)

Meeting Attendance History

Meeting	2021	2022	2023	2024	2025
1. Company Board of Directors' Meeting	4/4	4/4	4/5	6/6	4/4
2. Audit Committee Meeting	4/4	4/4	4/4	4/4	4/4
3. Annual General Meeting	1/1	1/1	1/1	1/1	1/1
4. Extraordinary General Meeting	-	-	-	1/1	-

The stakeholders in the proposed agenda of the meeting

- No conflict of interest in agendas 1-5 and 8-11.
 - Being vested interests in Agenda 6: Consideration of approval of payment of remuneration to directors for the year 2025 and Agenda 7 : Consideration of approval of criteria for payment of remuneration to directors for operating results for the year 2026.

Vested special interest in agenda of the 2026 General Meeting of Shareholders

- None



**Proxy Form A
(Simple, General Form)**

Drafted at.....
Date..... Month.....Year.....

I,, Nationality.....
AddressRoad..... Sub-district.....
District Province Postal Code.....

A shareholder of DCON Products PCL

With a total shareholding of..... shares with voting privileges equal to votes
as follows:

Common Shares..... shares with voting privileges equal to votes

Preference Shares shares with voting privileges equal to votes

Do hereby grant proxy authority to:

(1)Name.....Age..... Yrs. Address.....
Road..... Sub-district.....District.....
Province..... Postal Code.....

(2)Name.....Age..... Yrs. Address.....
Road..... Sub-district.....District.....
Province..... Postal
Code.....

(3)Name.....Age..... Yrs. Address.....
Road..... Sub-district.....District.....
Province..... Postal Code.....

As the sole holder of my proxy rights, the aforementioned will attend meetings and cast votes on my behalf in 2026 Annual General Meeting of Shareholders on 28 April 2026 at 2.00 p.m. in company’s meeting room of Elephant Building B, 18th Floor, Ratchayothin Intersection, Paholyothin Rd., Chatujak, Bangkok, 10900 or any rescheduling thereof to another date, time and venue.

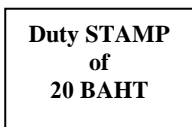
Let any actions taken by my proxy in the meeting be considered as actions committed by me.

Signed Principal
(.....)

Signed..... Proxy
(.....)

Remarks

1. Shareholders who grant proxy are required to grant proxy rights to only one person in attending the meeting and casting votes. The number of shares cannot be divided among multiple proxies in order to divide votes.
2. Shareholders may grant proxy only for the number of shares held and are not permitted to grant proxy rights only for a part less than the total shares held.



Proxy Form B
(Specifying items for granting proxy with clear descriptions)

Drafted at.....

Date..... Month..... Year.....

(1) I,, Nationality.....
 Address Road..... Sub-district.....
 District Province Postal Code.....

(2) A shareholder of DCON Products PLC.

With a total shareholding of..... shares with voting privileges equal to.....votes as follows:

Common Shares..... shares with voting privileges equal to votes

Preference Shares shares with voting privileges equal to votes

(3) Do hereby grant proxy authority to:

(1).....Age..... Yrs.
 Address..... Road..... Sub-district.....
 District..... Province..... Postal Code.....

(2)Age..... Yrs.
 Address..... Road..... Sub-district.....
 District..... Province..... Postal Code.....

(3)Age..... Yrs.
 Address..... Road..... Sub-district.....
 District..... Province..... Postal Code.....

(4) Mr.Wanchai Tantikul Age 76 Yrs. Address 53/35 Soi Thawi Watthana-Kanchanaphisek 4/3, Thawi Watthana, Thawi Watthana District, Bangkok 10170 **Independent director who has no special interest in the agenda proposed in the 2026 Annual General Meeting of Shareholders** (Details appear in Attachment 5).

As the sole holder of my proxy rights, the aforementioned will attend meetings and cast votes on my behalf in 2026 Annual General Meeting of Shareholders on April 28, 2026 at 2.00 p.m. in company’s meeting room of Elephant Building B, 18th Floor, Ratchayothin Intersection, Paholyothin Rd., Chatujak, Bangkok, 10900 or any rescheduling thereof to another date, time and venue.

(4) I do hereby grant rights to my proxy to cast votes on my behalf in this meeting on the following issues:

Agenda No. ...1... RE: The chairman informed the meeting for acknowledgment

- Report to acknowledge.

Agenda No....2... RE: To consider and approve the minutes of the 2025 AGM

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Againstvotes
 - Againstvotes
 - Abstainvotes

Agenda No....3... RE: To consider and approve the Board of Directors' report on the Company's performance for the year 2025

- Report to acknowledge.

Agenda No. ...4... RE: To consider and approve the financial statements for the year 2025 and the auditor's report

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes
 - Against votes
 - Abstain votes

Agenda No....5.... RE: To consider and approve the payment of dividends for the operating results of the year 2025

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes
 - Against votes
 - Abstain votes

Agenda No....6... RE: To consider and approve the payment of directors' remuneration for the year 2025

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes
 - Against votes
 - Abstain votes

Agenda No....7... RE: To consider and approve the criteria for the remuneration and remuneration of directors for the year 2026

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes
 - Against votes
 - Abstain votes

Agenda No...8... RE: To consider and approve the appointment of the Company's auditor and determine the auditor's remuneration for the accounting period of the year 2026

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No...9... RE: To consider and approve the appoint directors to replace due to retire by rotation.

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 1. Mr. Surachai Transitpong
 - Against votes Against votes Abstain votes
 2. Mr. Suppakij Paramapooti
 - Against votes Against votes Abstain votes
 3. Miss Rattha Kerdsiri
 - Against votes Against votes Abstain votes

Agenda No...10... RE: To consider and approve the reduction of the Company's registered capital and the amendment to Clause 4 of the Memorandum of Association to be consistent with the reduction of the Company's registered capital.

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No...11... RE: To consider any other business (if any)

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

(5) Other notifications or evidence (if any) on my proxy

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(6) In the event that I have not stated my intention in casting votes on any agenda or failed to state my intention clearly, or in cases where consideration is given in the meeting, or a resolution is passed on any issue apart from those specified above, including any cases where revisions, changes or additions have been made to any of the facts, my proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.

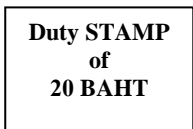
Let any actions taken by my proxy in the meeting be considered as actions committed by me.

Signed Principal
(.....)

Signed..... Proxy
(.....)

Remarks

1. Shareholders who grant proxy are required to grant proxy rights to only one person in attending the meeting and casting votes. The number of shares cannot be divided among multiple proxies in order to divide votes.
2. Shareholders may grant proxy only for the number of shares held in (2) or may grant proxy rights only for a part less than the shares specified in (2).
3. Proxies can divide votes; if the number of votes stated exceeds the number specified above, an additional number may be specified in the proxy form.
4. On the agenda for the directors' election, votes for directors can be cast for the entire set of directors or only certain directors.
5. In cases where any specifications for regulations have stipulated that proxies are required to submit any other declarations or documented evidence such as cases where a proxy is a stakeholder on any issue entered in the meeting and votes, the declaration or document evidence can be submitted by specifying in (5).



Proxy (For Custodian) Form C
(Specifying items for granting proxy with clear descriptions)

Drafted at.....

Date..... Month..... Year.....

(1) I, Nationality.....
 Address Road..... Sub-district.....
 District Province Postal Code.....

A shareholder of DCON Products PLC

With a total shareholding of..... shares with voting privileges equal to.....votes as follows:

Common Shares..... shares with voting privileges equal to votes

Preference Shares shares with voting privileges equal to votes

(2) Do hereby grant proxy authority to:

(1)..... Age..... Yrs.
 Address..... Road..... Sub-district.....
 District..... Province..... Postal Code.....

(2) Age..... Yrs.
 Address..... Road..... Sub-district.....
 District..... Province..... Postal Code.....

(3) Age..... Yrs.
 Address..... Road..... Sub-district.....
 District..... Province..... Postal Code.....

(4) Mr. Wanchai Tantikul, Independent director (as per details in Addendum 5)

As the sole holder of my proxy rights, the aforementioned will attend meetings and cast votes on my behalf in 2026 Annual General Meeting of Shareholders on 28 April 2026 at 2.00 p.m. in company’s meeting room of Elephant Building B, 18th Floor, Ratchayothin Intersection, Paholyothin Rd., Chatujak, Bangkok, 10900 or any rescheduling thereof to another date, time and venue.

(3) In this Meeting, I/We grant my/our proxy to vote on my/our behalf as follows:

- Equal to all of the number of shares held by me/us and have the right to vote in accordance

- Proxy a part of
 - Common Shares..... shares with voting privileges equal to
..... votes
 - Preference Shares.....shares with voting privileges equal to
..... votes
 - Totalling.....votes

(4) I do hereby grant rights to my proxy to cast votes on my behalf in this meeting on the following issues:

Agenda No. ...1... RE: The chairman informed the meeting for acknowledgment

- Report to acknowledge.

Agenda No....2... RE: To consider and approve the minutes of the 2025 AGM

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Againstvotes Againstvotes Abstainvotes

Agenda No....3... RE: To consider and approve the Board of Directors' report on the Company's performance for the year 2025

- Report to acknowledge.

Agenda No. ..4... RE: To consider and approve the financial statements for the year 2025 and the auditor's report

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No....5.... RE: To consider and approve the payment of dividends for the operating results of the year 2025

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No....6... RE: To consider and approve the payment of directors' remuneration for the year 2025

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No....7... RE: To consider and approve the criteria for the remuneration and remuneration of directors for the year 2026

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No....8... RE: To consider and approve the appointment of the Company's auditor and determine the auditor's remuneration for the accounting period of the year 2026

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No....9... RE: To consider and approve the appoint directors to replace due to retire by rotation.

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 1. Mr. Surachai Transitpong
 - Against votes Against votes Abstain votes
 2. Mr. Suppakij Paramapooti
 - Against votes Against votes Abstain votes
 3. Miss Rattha Kerdsiri
 - Against votes Against votes Abstain votes

Agenda No...10... RE: To consider and approve the reduction of the Company's registered capital and the amendment to Clause 4 of the Memorandum of Association to be consistent with the reduction of the Company's registered capital.

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

Agenda No...11... RE: To consider any other business (if any)

- (a) My proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.
- (b) My proxy shall cast votes according to my intention as follows:
 - Against votes Against votes Abstain votes

(5) Other notifications or evidence (if any) on my proxy.

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(6) In the event that I have not stated my intention in casting votes on any agenda or failed to state my intention clearly, or in cases where consideration is given in the meeting, or a resolution is passed on any issue apart from those specified above, including any cases where revisions, changes or additions have been made to any of the facts, my proxy has the right to take the issue under consideration and vote on my behalf as deemed fitting in every aspect.

Let any actions taken by my proxy in the meeting be considered as actions committed by me.

Signed Principal

(.....)

Signed..... Proxy

(.....)

Remarks

1. This Proxy Form C is designed for shareholders who recorded as foreign shareholders and have appointed a Custodian to act as their Depository and Trustee in Thailand.
2. Shareholders who grant proxy are required to grant proxy rights to only one person in attending the meeting and casting votes. The number of shares cannot be divided among multiple proxies in order to divide votes.
3. Shareholders may grant proxy only for the number of shares held in (2) or may grant proxy rights only for a part less than the shares specified in (2).
4. Proxies can divide votes; if the number of votes stated exceeds the number specified above, an additional number may be specified in the proxy form.
5. On the agenda for the directors' election, votes for directors can be cast for the entire set of directors or only certain directors.
6. In cases where any specifications for regulations have stipulated that proxies are required to submit any other declarations or documented evidence such as cases where a proxy is a stakeholder on any issue entered in the meeting and votes, the declaration or document evidence can be submitted by specifying in (5).

Meeting Attendance Registration Evidence

- Registration**
 - Shareholders or proxies can register and submit documents, or evidence for document verification before the meeting time. This will be in accordance with the guidelines of the relevant regulatory bodies. Based on laws and regulations of the company (Not a specific set of criteria) and does not obstruct or create undue burden on shareholders from 1:00 p.m. on April 28, 2026.
- Attending in Person**
 - Shareholders attending in person are required to submit authentic identification cards, civil servant cards or passports (in cases involving foreign shareholders) to register. In cases involving changes in first-last names, evidence confirming the aforementioned changes must also be submitted.
- Granting Proxy**
 - Shareholders wishing to grant proxy must appoint only one person to attend the meeting and vote according to the proxy form attached.
 - For convenience, please send proxy letters and documents or evidence to the company no less than one day before the meeting by completing and signing the form. Persons granting proxy are required to initial any corrections or marks concerning relevant content.

Documents Required to Accompany Proxy Forms

(1) In cases where an ordinary person grants proxy to another person, the principal is required to prepare and send the following documents:

- Proxy letter signed by the principal.
- Copies of identification cards, civil servant cards or passports (in cases of foreign authorizers) of principals with signatures certifying correct copies.
- Proxies must present authentic identification cards, civil servant cards or passports (in cases involving foreign proxies) for registration.

(2) In cases where a juristic person authorizes another person, the principal must prepare and submit the following documents:

- A letter of authorization signed by a signatory with authority to sign on behalf of the juristic person according to the juristic person certificate issued by the Ministry of Commerce or relevant agencies for no more than 30 days and affixed with the juristic person's seal (if any).
- In cases where the principal is a juristic person registered in Thailand, copies of juristic person certificates issued by the Ministry of Commerce or relevant agencies for no more than 30 days must be attached and certified by a signatory with authority to sign on behalf of that juristic person and affixed with the juristic person's official seal (if any).
- In cases where the principal is a juristic person registered overseas, copies of juristic person certificates issued by an authorized government agency of the juristic person's country must be attached. The aforementioned certificate must have been certified by a public notary or an authorized government agency for no more than three months.
- For foreign juristic persons, English translations must be prepared and attached to any non-English original documents and signatories authorized to sign on behalf of the juristic person must sign to certify translation accuracy.
- Proxies must present authentic identification cards, civil servant cards or passports (in cases involving foreign proxies) for registration.

Company Rules and Regulations Shareholders' Meetings and Voting

1. Meeting Quorum

37. Shareholders' meetings require that shareholders and shareholder proxies (if any) attend the meeting in a number of no less than twenty-five (25) or no less than half of the entire number of shareholders, depending which number is smaller. Furthermore, the meeting requires a total number of counted shares at no less than one-third (1/3) of the number of the entire number of shares sold in order to make up a quorum for the meeting.

In cases where it appears at one (1) hour after the time scheduled for any shareholders' meeting that the meeting is attended by an insufficient number of shareholders to make up a complete quorum for the meeting as previously stated, if the shareholders' meeting was called at the request of the shareholders, the meeting is to be cancelled. If the shareholders' meeting was not called at the request of the shareholders, schedule a new meeting and send a letter of invitation to schedule a new meeting to the shareholders no less than seven (7) days before the date of the meeting. No complete quorum will be enforced in the subsequent meeting.

39. Have the chairman of the board serve as the chairman for the shareholders' meeting. If, however, the chairman of the board is not in attendance at the meeting or is unable to perform his/her duties in the meeting and when there is a vice-chairman of the board, have the vice chairman of the board serve at the chairman to the meeting and perform the chairman's duties. If, however, there is no vice-chairman, or if there is a vice-chairman who is unable to perform his/her duties in the meeting, have the meeting appoint one (1) shareholder to serve as chairman to the shareholders' meeting on that day.

2. Casting Votes

16. Have the shareholders' meeting elect directors under the following criteria and methods:

(1) One shareholder is entitled to one vote for each share held.

(2) Each shareholder can use all of the votes held in (1) to elect one or many persons as directors, but cannot share more or less votes with any particular person.

(3) The persons who have received the highest respective number of votes will be elected as directors in a number equal to the number directors required or to be elected at that time.

In cases where the respective elected persons received equal votes and the number of directors to be elected or exist on that occasion is exceeded, the chairman of the meeting will be the person to cast the deciding vote.

17. In every annual general shareholders' meeting, have one-third (1/3) of the directors released from office upon their expiration of terms. If the number of directors sorted out cannot be divided by three (3), the number closest to one-third (1/3) will be released.

For the directors who are required to release from office at the first and second years after the company's listing, have the directors draw lots to determine which directors are to be released. As for subsequent years, have the directors who have held their positions the longest be the directors who are released from office. The directors who need to be released from office can be re-elected to office.

40. Resolutions adopted by shareholders' meetings must be passed by a majority vote as follows:
(1) In ordinary cases, let a majority vote of the shareholders in attendance at the meeting and casting votes vote by counting each share held as one vote. If the votes are tied in equal numbers, the chairman of the meeting will cast an additional deciding vote.

(2) In the following cases, a vote of no less than three-fourths (3/4) of the total number of shareholders in attendance at the meeting and eligible to cast votes at the meeting shall be counted as one vote per share:

- (a) Sales or transfers of all or part of the Company's main business operations to another party.
- (b) Sales or receipt of the transfer of the Company's other limited public company or limited company operations.
- (c) The drafting, revision or cancellation of contracts concerned with the rental of all or part of the Company's main operations, the appointment of another person to manage the Company's businesses or enter into joint ventures with other persons with the objective of profit-loss sharing.
- (d) Additional revision to the Company's Memorandum of Association or Rules and Regulations.
- (e) Increments or declines in the Company's capital or the issuance of debentures.
- (f) Controlling or discontinuing the Company.

41. The operations of the Annual General Meeting of Shareholders are as follows:

- (1) Acknowledgement of reports by the board of directors as proposed to the meeting showing the company's performance for the previous year.
- (2) Consideration of approval of the Company's financial statement and profit-loss accounts.
- (3) Consideration of profit allocation and dividend payments.
- (4) Election of directors to replace directors released from office up expiration of term.
- (5) Appointment of auditors and wetting of auditing remuneration.
- (6) Other activities.

DCON Products Public Co., Ltd.

Venue: Company's meeting room, Elephant Buliding, Tower B,
18th fl, Phaholyotin Rd., Chatujak, Bangkok 10900
Tel. (+66) 2 937 3312
Fax. (+66) 2 937 3328
www.dconproduct.com

Itinerary: BTS Phaholyotin 24 station
Exit 4

